SYLLABUS

Course basic data		
Academic unit:	Faculty of Tourism and Environment	
Course title:	Project Management in Hospitality and Tourism	
Level:	Bachelor	
Course status:	Mandatory	
Year of study:	III	
Number of hours per week:	3	
Value in credits – ECTS:	5	
Time / location:		
Course leader:	Prof. As. Dr. Artan Veseli	
Contacting details:	artan.veseli@ushaf.net	
Course description	This course provides a systematic and thorough introduction to all aspects of project management. Projects are an increasingly important aspect of business in hospitality and tourism industry. Therefore, the course underlines the importance of understanding the relation between projects and the strategic goals of the organisation. The course also discusses the technical, cultural, and interpersonal skills necessary to successfully manage projects from start to finish. It emphasizes that project management is a professional discipline with its own tools, body of knowledge, and skills. Concepts are reinforced by case studies covering a wide variety of project types in hospitality and tourism industry.	
Course aims:	This course aims to develop students' competencies and skills for planning and controlling projects in hospitality and tourism industry and enhance their understanding of interpersonal issues that drive successful project outcomes. Also, this course aims emphasize the tools that improves the student's ability to plan, implement and manage projects during their entire life cycle, from scoping the project until its closure, including the methodologies of estimating time and costs for completion and the measurement of progress and performance.	
Learning outcomes:	Upon satisfactory completion of the course, the student should be able to: 1. Understand the importance of PM in hospitality and tourism industry and to apply specific tools, models and processes 2. Understand the importance of applying these methodologies and tools at the four distinct stages in the Project's life cycle (Initiation,	

- Planning, Execution and Closing Phase).
- 3. Demonstrate the use of appropriate network scheduling techniques.
- 4. Understand the importance of values and cultural differences, particularly in hospitality and tourism projects.

Contribution in Student's learning (should correspond with Students learning outcomes)

	outcomes)		
Activity	Hrs	Days/weeks	Total
Lectures	2	15	30
Theory/Lab exercises	1	15	15
Practical work			
Contact hours/consultatios with	2	4	8
lecturer			
Exercises in the field (study visits)			
Tests, seminars	3	1	3
Home work			
Student's independent study time	3	15	45
(library or home)			
Final preparation for exam	6	3	18
Time spent during assessment	3	1	3
(tests, quizes, final exam)			
Projects, presentations, etc.	3	1	3
Total			125

Teaching methodology:

The course will take place in duration of 15 weeks, whith 2 hours lectures per week, where the theoretical concepts will be treated and explanation will be provided about the project management processes, and 1 hour in clas group exercises. Learning should be an active and self-motivated experience. Students are strongly recommended to have an updated understanding of developments related to this course and related to their wider study program. Active and engaged learning will turn out to be enriching to the overall course and class discussions. Students are invited to deepen their understanding of both theoretical and current issues from a variety of sources.

The course material consists of powerpoint presentations, lecture notes and readings from the textbook. Powerpoint presentations will be made available after the respective classes have taken place.

The syllabus, powerpoint presentations and important messages will be uploaded to the University Management System (UMS). Students are expected to visit this site regularly to keep

expected to upload relevant material in a timely manner. Assessment methods: Presentation of a Project Charter 20% (Group presentation composed of 4 students) Mid-term Exam 20% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018). Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Institute. (3 Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The role of a Project Management Third week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Scope Management Sixth week: Project Time Management Eighth week: Project Time Management Ninth week: Project Cost Management Ninth week: Project Quality Management Fifth week: Project Quality Management	Assessment methods: Preser preser Mid-te choice Attender Final & Choice Atten	t of account accolations. The second account		
Manner. Assessment methods: Presentation of a Project Charter 20% (Group presentation composed of 4 students) Mid-term Exam 20% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Time Management Sixth week: Project Time Management Eighth week: Project Cost Management Ninth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Assessment methods: Preser preser Mid-te choice Attend Final & Ch	abreast of course evolutions. The professor is		
Assessment methods: Presentation of a Project Charter 20% (Group presentation composed of 4 students) Mid-term Exam 20% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Scope Management Sixth week: Project Time Management Eighth week: Project Cost Management Ninth week: Project Cost Management Ninth week: Project Quality Management	Assessment methods: Preser preser Mid-te choice Attend Final & choice List of references Basic literature: 1. Pa Tir 2. Hu Hd Additional literature: 1. La ma Ed 2. Pr to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Lectures Fist week: Introduction to Second week: The environme Third week: Project Integrat Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Communication Preser Mid-term exam Tenth week: Project Human Twelfth week: Project Communication Preser Mid-term exam Tenth week: Project Human Twelfth week: Project Communication Preser Mid-term exam Tenth week: Project Communication Preser Mid-term exam Tenth week: Project Human Twelfth week: Project Communication Preser Mid-term exam Tenth wee	· · · · · · · · · · · · · · · · · · ·		
presentation composed of 4 students) Mid-term Exam 20% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Institute. (2017). A guide to the Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Scope Management Sixth week: Project Time Management Eighth week: Project Cost Management Sighth week: Project Cost Management Ninth week: Mid-term exam Frenth week: Project Quality Management	preser Mid-te choice Attend Final & choice Attend Final & choice Choic			
Mid-term Exam 20% (Individual test with multiple choice questions) Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Management Fifth week: Project Integration Management Sixth week: Project Time Management Sixth week: Project Time Management Eighth week: Project Cost Management Eighth week: Project Quality Management Eighth week: Mid-term exam Tenth week: Project Quality Management	List of references Basic literature: Additional literature: 1. Partir 2. Hu Ho Additional literature: 1. La Additional literature: 1. Partir literature: Additional literature: 1. La Additional literature: 1. Partir 2. Hu Additional literature: 1. La Additional literature: 2. Pro 4. Additional literature: 2. Additional literature: 2. Additional literature: 2. Additional literature: 2. Additional literature: 3. Additional literature: 4. Additional literature:			
Attendance and participation 10% Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Scope Management Sixth week: Project Time Management Eighth week: Project Cost Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	List of references Basic literature: 1. Pa Tir 2. Hu Hd Additional literature: 1. La ma Ed 2. Pr to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Fist week: Introduction to Second week: The environme Third week: Project Integrat Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Quality Eleventh week: Project Commu	. ,		
Final exam 50% (Individual test with multiple choice questions) List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures First week: Introduction to Project Management Second week: The role of a Project Management Firth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Time Management Seventh week: Project Cost Management Sixth week: Project Cost Management Mid-term exam Tenth week: Project Quality Management	List of references Basic literature: 1. Pa Tir 2. Hu Ho Additional literature: 1. La ma Ec 2. Pr to (P) Ins 3. Mu Ec Pu Lectures timeline: Week Fist week: Introduction to Second week: The environme Third week: Project Integra: Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication of the control of the c			
Choice questions	List of references Basic literature: Additional literature: Lectures timeline: Week Fist week: Fist week: The environme Third week: Fourth week: Fourth week: Fifth week: Project Integration of Seventh week: Project Scope Note that week: Seventh week: Project Time Model that week: Ninth week: Project Quality Eleventh week: Project Communication of Seventh week: Project Communication of Seventh week: Project Time Model that week: Project Cost Model that week: Project Quality Eleventh week: Project Communication of Seventh week: Project Communication of Seventh week: Project Cost Model that week: Project Quality Eleventh week: Project Communication of Seventh week: Project Quality Eleventh week: Project Communication of Seventh week: Project Quality Eleventh week: Project Communication of Seventh week: Project Communication of Seventh week: Project Quality Eleventh week: Project Communication of Seventh week: Project Communication of Seventh week: Project Quality Eleventh week: Project Communication of Seventh week:			
List of references Basic literature: 1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Bighth week: Project Cost Management Mid-term exam Tenth week: Project Quality Management	List of references Basic literature: 1. Pa Tir 2. Hu Hd Additional literature: 1. La ma Ed 2. Pr to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Lectures Fist week: Introduction to Second week: The environme Third week: The role of a Pr Fourth week: Project Integra: Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Commu			
1. Panariti S. (2017). Menaxhimi i Projekteve, Tiranë 2. Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill	Basic literature: 1. Partir 2. Hu Hd Additional literature: 1. La max Ed 2. Pri to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Lectures Fist week: Introduction to Second week: The environme Third week: Project Integrat Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication Introduction to Second week: Project Integrat Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Quality Eleventh week: Project Communication Introduction to Second week: Project Integrat Fifth week: Project Time M Eighth week: Project Cost Max Ninth week: Project Quality Eleventh week: Project Communication Twelfth week: Project Communication Twelfth week: Project Communication Tressort Additional Introduction Introduction to Second week: Project Integrat Fifth week: Project Time M Eighth week: Project Cost Max Ninth week: Project Quality Eleventh week: Project Communication Twelfth week: Project Communication Twelfth week: Project Communication Twelfth week: Project Communication The Human	choice questions)		
Tiranë Huffadine, M. (1993). Project Management in Hotel and Resort Development, McGraw-Hill Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. Mucahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Management Fourth week: Project Integration Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Additional literature: Additional literature: 1. La ma Ed 2. Pri to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Fist week: Introduction to Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Commu	nariti S. (2017). Menaxhimi i Projekteve		
Hotel and Resort Development, McGraw-Hill Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Project Time Management Seventh week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Additional literature: Additional literature: 1. La ma Ed 2. Pro to (P) Ins 3. Mu Ed Pu Lectures timeline: Week Fist week: Second week: The environme Third week: The role of a Pro Fourth week: Project Integrat Fifth week: Project Scope M Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication of the			
Additional literature: 1. Larson, E.W. and Gray, C.F. (2018), Project management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Additional literature: 1. La ma Ed 2. Pro to (P) Ins 3. Mo Ed Pu Lectures timeline: Week Fist week: Introduction to Second week: The environme Third week: The role of a Pr Fourth week: Project Integral Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication Additional literature: 1. La ma Ed 2. Pro to (P) Ins 13. Mo Ed Pu Project Integral Fifth environme Project Integral Fifth week: Project Scope N Sixth week: Project Time M Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication Project Communicat	iffadine, M. (1993). Project Management in		
management the managerial process, Seventh Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Lectures Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication All Ed Project Time M Project Time M Project Time M Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication Twelfth week: Project Communication Project			
Edition, McGraw-Hill 2. Project Management Institute. (2017). A guide to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota: RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Lectures Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope Notes the project Time Model to the project Time Model to the project Cost Model to the project Quality Eighth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication to the project Integrated to the project Integrated to the project Scope Notes Time Model to the project Time Model to the project Cost Model to the project Quality Eleventh week: Project Quality Eleventh week: Project Communication to the project Communication to the project Scope Notes Time Model to the project Cost Model to the project Cost Model to the project Quality Eleventh week: Project Communication to the project Communication to the project Communication to the project Cost Model to the project Cost M	• • • • • • • • • • • • • • • • • • • •		
to the Project Management Body of Knowledge (PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: Project Integration Management Fourth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication to the control of the			
(PMBOK guide) (6th ed.). Project Management Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Communications All Communications All Communications All Communications Between Project Integrat Fifth week: Project Scope N Seventh week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communications	oject Management Institute. (2017). A guide		
Institute. 3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope No Sixth week: Project Time Models Tenth week: Ninth week: Project Cost Mac Ninth week: Project Quality Eleventh week: Project Communication to the project of			
3. Mulcahy, R. (2018). PMP Exam Prep, Ninth Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication to the control of the			
Edition, Minnetonka, Minnesota : RMC Publications. Lectures timeline: Week Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope Now Seventh week: Project Time Models Project Cost Models Project Quality Eleventh week: Project Communication to the project Integrate of the project Scope Now Seventh week: Project Time Models Project Cost Models Project Cost Models Project Quality Eleventh week: Project Human Twelfth week: Project Communication			
Publications. Lectures timeline: Week Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Sixth week: Project Scope N Sixth week: Project Time M Eighth week: Project Cost Ma Ninth week: Project Quality Eleventh week: Project Communication	•		
Week Lectures Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Lectures timeline: Week Fist week: Second week: The environme Third week: Fourth week: Fifth week: Sixth week: Seventh week: Project Scope Now Seventh week: Project Time Models Tenth week: Ninth week: Project Cost Models Mid-term exame Tenth week: Project Quality Eleventh week: Project Communication to the second week of the environment			
Week Fist week: Introduction to Project Management Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Week Fist week: Second week: The environme Third week: Fourth week: Fifth week: Sixth week: Project Scope N Seventh week: Project Time M Eighth week: Ninth week: Project Quality Eleventh week: Project Communication to Project Integrate Project Scope N Project Time M Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication to			
Fist week: Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Fist week: Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Sixth week: Presentation of Seventh week: Project Time M Eighth week: Ninth week: Tenth week: Project Quality Eleventh week: Project Communication to Project Integrat Project Scope M Project Time M Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication to			
Second week: The environment in which projects operate Third week: The role of a Project Manager Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Second week: The environme Third week: Fourth week: Project Integrat Fifth week: Project Scope N Sixth week: Presentation of Seventh week: Project Time M Eighth week: Project Cost Ma Ninth week: Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication			
Third week: Fourth week: Project Integration Management Fifth week: Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Third week: Fourth week: Project Integral Fifth week: Sixth week: Presentation of Seventh week: Project Time M Eighth week: Project Cost Ma Ninth week: Mid-term exam Tenth week: Project Quality Eleventh week: Project Communications	Project Management		
Fourth week: Project Integration Management Project Scope Management Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Fourth week: Fifth week: Sixth week: Project Scope Now Project Scope Now Project Scope Now Project Time Model of the Project Time Model of the Project Cost Model of the Project Cost Model of the Project Quality Eleventh week: Project Quality Eleventh week: Project Human Twelfth week: Project Communications of the Project Communi	nt in which projects operate		
Fifth week: Project Scope Management Presentation of a Project Charter (Group Presentation) Project Time Management Project Cost Management Project Cost Management Mid-term exam Tenth week: Project Quality Management	Fifth week: Project Scope No Sixth week: Presentation of Seventh week: Project Time Model Eighth week: Project Cost Model Ninth week: Mid-term exame Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communications of the Sixth week: Project Communicatio			
Sixth week: Presentation of a Project Charter (Group Presentation) Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Sixth week: Presentation of Seventh week: Project Time M Eighth week: Project Cost Ma Ninth week: Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communication of the Seventh week: Project Commun	, , ,		
Seventh week: Project Time Management Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Seventh week: Project Time M Eighth week: Project Cost Ma Ninth week: Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Commu	Project Scope Management		
Eighth week: Project Cost Management Ninth week: Mid-term exam Tenth week: Project Quality Management	Eighth week: Project Cost Manner Research Ninth week: Mid-term exame Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Communications	Presentation of a Project Charter (Group Presentation)		
Ninth week: Mid-term exam Tenth week: Project Quality Management	Ninth week: Mid-term exam Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Commu	Project Time Management		
Tenth week: Project Quality Management	Tenth week: Project Quality Eleventh week: Project Human Twelfth week: Project Commu	Project Cost Management		
	Eleventh week: Project Human Twelfth week: Project Commu	Mid-term exam		
Fleventh week: Project Human Resource Management	Twelfth week: Project Commu	Project Quality Management		
- reject naman neseare management		Project Human Resource Management		
Twelfth week: Project Communications Management	Thirteenth week: Project Risk Ma	Project Communications Management		
Thirteenth week: Project Risk Management		Project Risk Management		
Fourteenth week: Project Procurement Management	Fourteenth week: Project Procure			
	Fifteenth week: Project Stakeho	Project Stakeholder Management		

Academic policies and rules of conduct:

Regular attendance, maintaining the order and active engagement in dialogue during lectures and exercises is compulsory.