

<b>Basic data of the subject</b>	
<b>Academic Unit:</b>	<b>Faculty of Architecture, Design and Wood Technology</b>
<b>Subject title:</b>	<b>Project Management</b>
<b>Study level:</b>	<b>Master</b>
<b>Subject status:</b>	<b>Elective</b>
<b>Years of study:</b>	<b>I</b>
<b>Number of hours per week:</b>	<b>4</b>
<b>Value of credits - ECTS:</b>	<b>5</b>
<b>Time / location:</b>	
<b>Lecturer of the subject:</b>	<b>Prof. As. Dr. Sokol Krasniqi</b>
<b>Contact details:</b>	<b>sokol.krasniqi@ushaf.net</b>
<b>Subject description:</b>	
	Investment and Project Management represents an integration of project planning, analysis and assessment of project investment and project management respectively project cycle focusing on real investments unlike financial investments that are handled in other subjects. Understanding the project. Understanding investment and investment process. Investment Study: Technological Solutions, Location and Organizational Aspects of Management. Financial analysis. Social and economic analysis. Sensitivity and risk analysis. Project Implementation Management - Introduction to Project Management. WBS and time spent planning. Project organization and control, reporting, evaluation. Presentation and exercises in Microsoft Project Management.
<b>Purpose of subject:</b>	
	The purpose of this subject is to build capacities (knowledge and skills) to effectively manage projects in accordance with international standards and methodologies, and to provide ideas for problem solving by presenting possible choices at different stages of the cycle life of the project.
<b>Expected learning outcomes:</b>	
	After completion of this module, students will have: <ul style="list-style-type: none"> <li>• Identify problems and identify the purpose and determine the objectives of an investment project, know the definition of project, project management and project manager, project limits or frameworks, evaluate the stages of the project cycle starting with initiation, design and planning, implementation, monitoring,</li> </ul>

	<p>control of the progress and closure of the project or its documentation, analyze, evaluate and criticize an existing engineering investment project,</p> <ul style="list-style-type: none"> <li>• Students should be able to apply the methods of international financial institutions and PMC during the process of preparation, evaluation and implementation of investment projects, discover for analysis,</li> <li>• Critical assessment and choice of problems related to the preparation and implementation of investment studies, demonstrate versatility, individual and group communication and argumentation regarding investment decisions,</li> <li>• Competent for drafting an investment project, be the project leader, to identify the investment areas of the organization.</li> </ul>
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**Contribution to student  
(which should correspond to the students learning outcomes)**

Activity	Hours	Days/week	Total
Lectures	4	13	52
Theoretical / laboratory exercises			
Practical work	2	5	10
Contacts to the Lecturer / Consultations	1	5	5
Field exercises			
Tests, student seminars			
Home work	2	5	10
Time of self-study (in the library or home)	10	3	30
Final preparation for the exam	4	1	4
Time spent in assessment (tests, quiz, final exam)	2	3	6
Projects, presentations, etc.	1	10	10
<b>Total</b>			<b>127</b>

<b>Teaching methodology:</b>	<p>Interactive lectures with students related to the topics taught, orientation in the elaboration of the material by taking case studies that will be discussed in the groups, learning based on a presented problem, student presentation and role playing, practical lessons for subject matter and engagement for the student to present the knowledge gained during the lecture. The lectures are organized according to the principle of presentation of theoretical concepts with 50-60% points,</p>
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	<p>discussions and presentations of students and case studies 40-50%. Students will take articles or works selected for reading and discussion in the lectures and exercises.</p> <p>During exercises - presentation of cases, clarification of theoretical concepts, discussions, presentations of the works of the students. Students duty is to work individually or in groups 2-3 to prepare a presentation of the key aspects of a real investment study by applying indicators and assesment methods.</p>
<b>Assessment methods:</b>	<p>Seminar works 60%</p> <p>Presentation and reasoning of the assesment 40%</p>
<b>Facility Equipments - TI</b>	White table, Internet, wireless, computer, projector, Power point, etc.
<b>Relationship between the theoretical and practical part of the study</b>	<p>60% Theory</p> <p>40% Practise with numerical assignments</p>
<b>Literature</b>	
<b>Basic literature:</b>	<ol style="list-style-type: none"> <li>1. Muhamet Mustafa: Menaxhimi i Investimeve</li> <li>2. S. Panariti, Menaxhimi i projekteve, Tiranë 2017</li> </ol>
<b>Additional literature:</b>	<ol style="list-style-type: none"> <li>3. Handbook on Economic Analyses of Investment Operations, World Bank</li> <li>4. UNIDO: Manual for Preparation and Appraisal of Industrial Projects;</li> <li>5. Daynanada &amp; Irons &amp; Harrison, Herbohn, Capital Budgeting,</li> <li>6. Financial Appraisal Of Investment Projects, Cambridge</li> <li>7. Ralph Tiffin: Practical Techniques for Effective Project Investment Appraisal (IFC)</li> </ol>

<b>Designed plan of teaching:</b>	
<b>Weeks</b>	<b>Lecture to be held</b>
<b>Week 1:</b>	<p>Presentation - Introduction of students with the subject syllabus,</p> <p>The role and meaning of investment and the investment process, Understanding the project</p>
<b>Week 2:</b>	Investment Study (Investor Skills Analysis; Sales Market Analysis)
<b>Week 3:</b>	Investment Study: Technical and technologicall solution, location of organizational and managerial aspects, Seminar work.
<b>Week 4:</b>	Financial analysis; Investment volume planning; Simulation of Business Results - A Balance of Success; Structure of cash flow and approaches to efficiency assessment, presentation.

<b>Week 5:</b>	Assessing financial efficiency, static and dynamic approaches
<b>Week 6:</b>	Social and economic analysis, presentation
<b>Week 7:</b>	Sensitivity and Risk Analysis, Presentation
<b>Week 8:</b>	Project Implementation Management - Project Management Access, MS Project, Presentation
<b>Week 9:</b>	Identification, planning, organization and control of the project; Identification and decomposition of activities
<b>Week 10:</b>	Budgeting and time planning; Organization of activities and work packages
<b>Week 11:</b>	Recruiting manager and project staff; Monitoring and assesment of projects, presentation.
<b>Week 12:</b>	WBS, Planning time and costs
<b>Week 13:</b>	Critical Road and PERT, project organization and control
<b>Week 14:</b>	Presentation and exercises in MS PM
<b>Week 15:</b>	Presentation and exercises in MS PM

<b>Academic Policies and Rules of Conduct:</b>
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Regular attendance, keeping calm and active engagement in dialogue during lectures and exercises is mandatory.
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